Social Care, Health & Safeguarding	Non Covid-19 Pressures	C	OVID- 19 Specif	ic	
DIVISION	Net Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	Total
Adult Services	181	0	0	0	181
Children Services	1,460	0	0	0	1,460
Community Care	(4)	0	0	0	(4)
Commissioning	(104)	0	0	0	(104)
Partnerships	0	0	0	0	0
Public Protection	0	0	177	0	177
Resources & Performance	(4)	0	0	0	(4)
	1,529	0	177	0	1,706

Social Care, Health & Safeguarding	Non Covid-19 Pressures		- 19 Specific PRE		Н	EADLINE PRESSURE ANALYSIS	i	20)-21 Sensitiv	vity	MTFP Ris	k 21-22
	Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)		Core assumptions used to calculate forecast pressure*	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Worst £000	Medium £000	Best £000	Pressure £000	Risk High/Med/L ow
Adult Services												
Not achieving income target and the 2% staff efficiency saving, coupled with the increased staff pay award	588				Pay award additional cost is £346K and cost centres that cannot meet the 2% staff efficiency saving as front line services totals £242K			588			588	
Capitalisation	(114)											
Reduced capacity to offer services (C19)	(293)											
Total Adult Services	181	0	0	0				588	0	0	588	
Children Services												
Placement costs for LAC and non LAC population	872				2020/21 M7 forecast						872	
Legal costs	238				2020/21 M7 forecast						238	
Agency staffing	350				2020/21 M7 forecast			350			350	
Total Children's Services	1,460	0	0	0				350	0	0	1,460	
Community Care												
Increase in care packages	260											
TWUD SCWS Grant	(440)											
DOLS Capitalised	(100)											
Other	26											

Increase in care packages (Radis Usk)	250				Reintegration of Radis USK contract					250	
Total Community Care	(4)	0	0	0			0	0	0	250	
Commissioning											
Vacancy	(72)										
Service level contracts not being able to be run	(32)										
Total Commissioning	(104)	0	0	0			0	0	0	0	
Partnerships											
Total Partnerships	0	0	0	0			0	0	0	0	
Public Protection											
Lost income for Registrars mainly due to cancelled/reduced weddings and ceremonies			177								
Total Public Protection	0	0	177	0			0	0	0	0	
Resources & Performance	•										
Other	(4)									0	
Total Resources & Performance	(4)	0	0	0			0	0	0	0	
Total Social Care, Health & Safeguarding	1,529	0	177	0			938	0	0	2,298	

Children & Young People	Non Covid-19 Pressures	c	OVID- 19 Specif	ic		
DIVISION	Net Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	Total	
Individual Schools Budgets	(316)	0	0	0	(316)	
Resources	10		0	0	5	15
Standards	406	(50)	70	0	426	
	100	(50)	70	5	125	

Children & Young People	Non Covid-19 Pressures	COVID-	- 19 Specific PRE		1	HEADLINE PRESSURE ANALYSIS		20	-21 Sensitiv	ity		MTFP Ris	k 21-22
	Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)		calculate forecast pressure*	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Worst £000	Medium £000	Best £000	Pressure £000	Risk High/Med /Low	Notes
Individual Schools Budgets													
Post 16 funding	(56)												
Mounton House transfer	(260)												
Total Individual Schools Budgets	(316)	0	0	0				0	0	0	0		
Resources													
Finance	9	0	0	5	Salary costs relating to a mutual supply compensation scheme	0	No risk going forward	5				Low	
ІСТ	14				Total costs for the year to ensure all the essential upgrades are completed.			14				Low	
Other	(13)												
Total Resources	10	0	0	5				19	0	0	0		
Standards													
Loss of income for breakfast club for the summer term	18		70		This is the loss of income from breakfast clubs for the summer term and the initial two weeks at the start of September. The loss of income is £90,000 with a cost saving of £20,000. It is anticipated that this can be reclaimed from Welsh Government	£4,000 per week	50% - currently lower numbers attending breakfast club	156	104	70	0	Low	The risk for 21-22 is that no breakfast clubs operate during the 20-21 academic year

					Savings due to rising 3's						
Early Years	(100)	(50)			not being admitted into						
Larry rears	(100)	(30)			schools in the summer						
					term due to covid						
ALN	478									431	
Other	10										
Total Standards	406	(50)	70	0			156	104	70	431	
CYP	100	(50)	70	5			175	104	70	431	

ENTERPRISE	Non Covid-19 Pressures	C	COVID- 19 Specif	ic	
DIVISION	Net Service Pressures not related to Covid-19 (£000)	directly	Shortfall /Loss of Income due to Covid-19	Costs incurred due to changes in service delivery (£000)	Total
Business Growth & Enterprise	(50)	0	0	0	(50)
Facilities & Fleet	409	145	668	0	1,222
Neighbourhood Services	279	292	212	0	783
Planning & Housing	(402)	0	869	527	994
MonLife	(185)	0	1,853	0	1,668
	51	437	3,602	527	4,617

ENTERPRISE	Non Covid-19 Pressures	COVID	- 19 Specific PRE	SSURES	H	IEADLINE PRESSURE ANA	ALYSIS	20	0-21 Sensitiv	rity			MTFP Risk 21-22
	Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	Core assumptions used to calculate forecast pressure*	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Worst £000	Medium £000	Best £000	Pressure £000	Risk High/Med /Low	Notes
Business Growth & Enterprise													
Community & Pship Dev - staff costs covered by grant funding	(21)												
Communications - improved income	(4)												
Strategic Projects - staff saving - transferring staff collaboration costs to capital.	(42)												
Enterprise Mgt - Pay award budget shortfall	17												
Total Business Growth & Enterprise	(50)	0	0	0				0	0	0	0		
Facilities & Fleet													
Schools Catering - Loss of income/FSM increase	0	0	409	0							314	Med	Loss of income due to increase in FSM entitlement (£114k), Loss of general meal uptake (£200k)
Building Cleaning - Covid cleaning grant, assumes school cleaning funded by grant.	(22)	0	0	0									
PTU - Staffing Pressure	401	0	0	0							401	Med	Recurring pressure.
PTU - New Software Package - Moved to Capitalisation.	0	0	0	0									
PTU - Loss of Private Hire Income due to Covid			243								243	Med	Impacted by Covid, guidelines might impact ability to generate external income next year.
PTU - Service 65 income loss due to Covid			16										
PTU - Grass Routes	0		0										
PTU Commissioning - Contract savings offset by increased covid costs.	(108)	79											
Transport - Green car scheme loss, increased repair costs for additional vehicles taken on for covid.	138	66											
Total Facilities & Fleet	409	145	668	0				0	0	0	958		
Neighbourhood Services													
Highways & Streetlighting - Streetlighting energy saving.	(71)												

Waste - Increased Staff Costs due to Covid social distancing requirements.		231		0								
Waste - Increased vehicle Hire & Running Costs due to Covid social distancing requirements.		61		0								
Waste - External Trade Income			56									
Waste - Existing budget Pressures	350									350	High	Recurring pressure
Grounds Maintenance - Reduction in external trade income as a result of Covid.	0	0	156	0								
Total Neighbourhood Services	279	292					0	0	0	350		
Planning & Housing												
Planning - Reduction in planning & Building Control Fees.	(95)	0	294	0						200	High	Income projections from planning applications are expected to be down next year but will pick back up once new LDP is agreed.
LDP - Consultant Uspend (£128k to capitalisation)	(175)											
Civil Parking Enforcement - Income Pressure	67		288									
Car Parking Income down due to Covid Restrictions.	0	0	197	0								
Car Parking - Season Tickets & Permits			40									
Highway Dev & Flooding	(190)											
Housing - Renovation grants - Loss of fee income due to covid restrictions.	(22)		50							0		
Housing - Software Costs	5			 	 	 						
Housing Misc	(14)											
Homelessness - Increase in B&B costs, security costs and meals due to Covid				527						527	High	Costs will remain if alternative provision isn't found, no guaranteed any further WG funding next year.
Total Planning & Housing	(402)	0	869				0	0	0			
MONLIFE												
Loss of Leisure Centre Income due to sites being closed for Covid.	0	0	1,573	0						1,340		Restrictions and site closures through covid, loss of consumer confidence 35% loss. This assumes that sites are fully open but with reduced membership and general usage
Outdoor Education - Loss of income as centres closed due to Covid.	0	0	176	0						360		Restrictions and site closures through covid, loss of consumer confidence 50% loss. Potentially no bookings until 2021/22 academic year - Spring / Summer being highest income generating period
Countryside & Culture - income loss due to event cancellation			48							74		Restrictions and site closures through covid, loss of consumer confidence - estimated impact 25% of income
Countryside & Culture - Software Ospend & Match funding requirement	33											
Active Travel	0											
Youth & Community - staff saving	(55)											
												-

Museums & Attractions- Loss of income as sites										ShireHall - Potential Movement of Monmouth Museum to Shirehall Venue is used for wedding receptions, parties and other general bookings such as welsh
closed due to Covid. Staff savings										classes etc., this income is likely to be lost
	(163)			0					90	
	(103)	U	30	U					69	
TOTAL MONLIFE	(185)	0	1,853	0		0	0	0	1,863	
TOTAL ENTERPRISE & MONLIFE	51	437	3,602	527		0	0	0	3,898	

Chief Executive	Non Covid-19 Pressures	C	COVID- 19 Specifi	ic		
DIVISION	Net Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)		Total	
Legal & Land Charges	(11)	0	50	0		39
Governance, Democracy & Support	(7)	0	0	29		22
	(18)	0	50	29		61

Chief Executive	Non Covid-19 Pressures	COVID	- 19 Specific PRES	SSURES		HEADLINE PRESSURE ANAL	YSIS	20)-21 Sensitiv	ity		MTF	P Risk 21-22
	Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	Core assumptions used to calculate forecast pressure*	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Worst £000	Medium £000	Best £000	Pressure £000	Risk High/Med/Low	Notes
Legal & Land Charges													
Reduction in Land Charges Income due to impact of Covid on Housing market.	0	0	50								50	Med	Dependant on how housing market reacts to impact of Covid.
Legal - Staff savings as not filling employment lawyer post.	(11)												
Total Legal & Land Charges	(11)	0	50	0				0	0	0	50		
Governance, Democracy & Support													
Community Education - Loss of income due to closures of sites due to Covid.	1	0	0	0									
Contact Centre - Overspend as restructuring has been put on hold during Covid.		0	0	29							29	Med	Current climate means restructure cannot be implemented so staff savings are not forthcoming.
Corporate - unbudgeted licensing cost, supplies & Serv	11												
Democratic Services - underspend in Supplies & Services.	(48)												
Policy & Pships - Welsh Translation Costs	19												
Community Hubs - Usk PO, increased book purchase.	10												
Total Governance, Democracy & Support TOTAL CEO's	(7) (18)	0	0 50	29 29				0	0	0	29 79		

RESOURCES	Non Covid-19 Pressures	C	COVID- 19 Specific						
DIVISION	Net Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	Total				
Commercial, Corporate & landlord Services	(38)	0	475	0	437				
Finance	(148)	320	0	0	172				
Future Monmouthshire	82	0	0	0	82				
Information Communication Technology	(431)	0	0	0	(431)				
People	(105)	0	37	0	(68)				
	(640)	320	512	0	192				

	Non	60.40	10.0	CLUDEC		LIEADUNE DOECCURE ****	LVCIC		24 6				MATER Dial 24 22
RESOURCES	Covid-19 Pressures	COVID	- 19 Specific PRE	SSURES		HEADLINE PRESSURE ANA	ILYSIS	20)-21 Sensitiv	ity			MTFP Risk 21-22
	Service	Expenditure	Shortfall /Loss	Costs incurred	Core assumptions	Factors that are	Risk Factor (%)/ Future	Worst	Medium	Best £000	Pressure	Risk	Notes
	Pressures not	directly	of Income due	due to changes	used to calculate	attributable / can alter	Impact Pressures on	£000	£000			High/Med	
	related to	attributable to	to Covid-19	in service	forecast pressure*	forecast pressure figure	Service where no value					/Low	
	Covid-19	Covid- 19	(£000)	delivery (£000)		/ Sensitivity Value	offered /Other factors						
	(£000)	(£000)				(£0,000) ~							
Commercial, Corporate & landlord Services													
•													
Estates - Income Pressure - Rental loss from													Depending on Covid situation we might not be able to
Magor, development company not yet set up													rent out the spare office accommodation at Magor,
(budget assumed income stream).	55	0	79	0							179	High	ongoing issue of development company.
Sustainability & Solar Farm	(97)		0										
Commercial Investments	(73)		266										
Investment Income Pressure													There is a high possibility that we will not enter into any
	200	0	0	0							200	High	additional investment purchases in 21-22.
MCC Markets - Income Loss	30		130										
Industrial Units	13												
													Cemetery income has been down for a number of years
Cemeteries													and analysis indicates that it will remain below budget
	38										38	High	going forward.
County Farms Property & Office Services	(112)												
Property & Office Services Property Accommodation	(112)												
Property Accommodation	(100)												
Total Commercial, Corporate & landlord Services	(38)	0	475	0				0	0	0	417		
Finance	, ,												
													Housing benefit may struggle next year if local economy
Benefits - B&B HB claims increasing due to Covid,													struggles with impact of covid. The shortfall caused from
not all can be claimed against Housing benefit													housing the Homeless will continue unless additional
subsidy so pressure on budget.	109	320	0	0							429	Med	funding is forthcoming.
Council Tax & NNDR - Shortfall in Summons													
income due to courts being closed and decision to	1												
halt recovery of Unpaid Council Tax & Business													
Rates. Salary overspend as budget moved as part	1												
of restructure that has not taken place yet.													
	121	0	0	0							50	Med	Summon income may still be impacted by Covid closures.
Audit - capitalisation of salary	(36)												
Debtors - Vacant post	(18)												
Finance & Imp - Senior staff vacancy saving	(262)												
Systems & Exchequer - Security carrier savings,													
system dev postponement savings.	(62)												
į.	(62)		1	1	L	I	I		I	I		<u> </u>	

Total Finance	(148)	320	0	0		n	0	n	479		
Future Monmouthshire	(140)	320	Ü	J					473		
Future Monmouthshire - Unachievable 20-21											
Savings relating to Authority Wide Agency (£80k)											
and Fuel reductions (£34k). Offset by staff											Recurring pressure - crosscutting savings yet to be
secondment savings (£30k)	82	0	0	0					82		finalised.
Total Future Monmouthshire	82	0	0	0		0	0	0	82		
ICT											
ICT - SRS savings & reserve	(122)										
DPO - Capitalisation of salaries	(309)										
Total ICT	(431)	0	0	0		0		0			
People											
											Recurring income pressure, turnover has also been hit
Corporate Training - Reduced Income											further by Covid lockdown so can't see it recovering next
	0	0	37	0					37	Med	year.
Customer Relations - Reduction in Professional											
fees	(14)										
Innovation - Staff costs to Capitalisation Directive											
	(62)										
People Services - Staff Savings in HR	(29)										
Total People	(105)	0	37	0		0	0	0	37		
TOTAL RESOURCES	(640)	320	512	0		0	0	0	1,015		

Corporate	Non Covid-19 Pressures	c	COVID- 19 Specific								
DIVISION	Net Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	Total						
Precepts & Levies	2	0	0	0	2						
Coroner's	23	0	0	0	23						
Corporate Management	(191)	0	0	0	(191)						
Non Distributed Costs (NDC) Strategic Initiatives Insurance	215 (61) 56	0 0 0	0 0 0	0 0 0	215 (61) 56						
	44	0	0	0	44						

	Non Covid-19 Pressures	COVID- 19 Specific PRESSURES				HEADLINE PRESSURE AI		20	-21 Sensitiv		MTFP Risk 21-22	
	Service	Expenditure	Shortfall /Loss	Costs incurred	Core	Factors that are	Risk Factor (%)/ Future	Worst	Medium	Best £000	Pressure	Risk
	Pressures not	directly	of Income due	due to	assumptions	attributable / can	Impact Pressures on	£000	£000		£000	High/Med
	related to	attributable to	to Covid-19	changes in	used to calculate	alter forecast	Service where no value					/Low
	Covid-19	Covid- 19	(£000)	service	forecast	pressure figure /	offered /Other factors					
	(£000)	(£000)		delivery (£000)	pressure*	Sensitivity Value						
						(£0,000) ~						
Precepts & Levies												
National parks levy	2											
Total	2	0	0	0				0	0	0	0	
Coroner's												
Coroner Fee	23											
Total	23	0	0	0				0	0	0	0	
Corporate Management												
Capita Gwent	(109)											
Rate rebates	(101)											
Other	19											
Total	(191)	0	0	0				0	0	0	0	
Non Distributed Costs (NDC)												
Strain costs	215											
Total	215	0	0	0				0	0	0	0	
Strategic Initiatives												
Other	(61)											
Total	(61)	0	0	0				0	0	0	0	
Insurance												
Premium	56										131	High
Total	56	0	0	0				0	0	0	131	
Total	44	0	0	0				0	0	0	131	

Appropriations	Non Covid-19 Pressures	C	ic		
DIVISION	Net Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	Total
Fixed Asset Disposal Costs	6	0	0	0	6
Interest & Investment Income	162	0	0	0	162
Interest Payable & Similar Charges	(230)	0	0	0	(230)
Charges Required under Regulation	(82)	0	0	0	(82)
Other Investment Income	(14)	0	0	0	(14)
Borrowing Cost Recoupment	(5)	0	0	0	(5)
	(163)	0	0	0	(163)

	Non Covid-19 Pressures		- 19 Specific PRE			ADLINE PRESSURE AN			0-21 Sensitiv	•	MTFP Risk 21-22	
	Service	Expenditure		Costs incurred	Core assumptions	Factors that are	Risk Factor (%)/	Worst		Best £000	Pressure	_
	Pressures not	directly	of Income due	due to changes	used to calculate	attributable / can	Future Impact	£000	£000		£000	High/Med
	related to	attributable to	to Covid-19	in service	forecast pressure*	alter forecast	Pressures on Service					/Low
	Covid-19	Covid- 19	(£000)	delivery (£000)		pressure figure /	where no value					
	(£000)	(£000)				Sensitivity Value	offered /Other factors					
						(£0,000) ~						
Fixed Asset Disposal Costs												
Other	6											
Total	6	0	0	0				0	0	0	0	
Interest & Investment Income												
Interest Receivable	162											
Total	162	0	0	0				0	0	0	0	
Interest Payable & Similar Charges												
Interest payable	(230)											
Total	(230)	0	0	0				0	0	0	0	
Charges Required under Regulation												
MRP	(82)											
Total	(82)	0	0	0				0	0	0	0	
Other Investment Income							_					
Other	(14)											
Total	(14)	0	0	0				0	0	0	0	
Borrowing Cost Recoupment												
Other	(5)											
Total	(5)	0	0	0				0	0	0	0	
Total	(163)	0	0	0				0	0	0	0	

Financing	Non Covid-19 Pressures	c	COVID- 19 Specific				
DIVISION	Net Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	of Income due to Covid-19	Costs incurred due to changes in service delivery (£000)	Total		
Council Tax	(385)	0	0	0	(385)		
Council Tax Reduction Scheme	0	229	0	0	229		
	(385)	229	0	0	(156)		

	Non Covid-19 Pressures	COVID- 19 Specific PRESSURES			H	HEADLINE PRESSURE ANALYSIS				vity	MTFP Risk 21-22	
	Service	Expenditure	Shortfall /Loss	Costs incurred	Core assumptions	Factors that are	Risk Factor (%)/	Worst	Medium	Best £000	Pressure	Risk
	Pressures not	directly	of Income due	due to changes	used to calculate	attributable / can alter	Future Impact	£000	£000		£000	High/Med
	related to	attributable to	to Covid-19	in service	forecast	forecast pressure	Pressures on Service					/Low
	Covid-19	Covid- 19	(£000)	delivery (£000)	pressure*	figure / Sensitivity	where no value					
	(£000)	(£000)				Value (£0,000) ~	offered /Other factors					
Council Tax												
CT Income	(385)											
Total	(385)	0	0	0				0	0	0	0	
Council Tax Reduction Scheme												
CTRS		229									,	
Total	0	229	0	0				0	0	0	0	
Total	(385)	229	0	0				0	0	0	0	